LEVEL

TWENTY SEVEN

CHAMBERS



Commissions of Inquiries and Inquests – perspectives from the bench and each side of the Bar Table

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>> A COI is on the horizon – what's next?

> Inquisitorial vs Adversarial

- > Each commission is different
 - Consider precise language of mandate/terms of reference
 - What is slated length of duration 4 years or 4 months?



>> Difference between a commission and a trial

> Breadth of Commission's legislative powers

> Application of rules of evidence

> Navigating legal professional privilege and requests to produce commercially sensitive/confidential material

> Issues of procedural fairness



>> "Tooling up" the commission team

- > Resourcing Cth inquiries often better resourced than State
- > Legally trained commissioner/expert commissioner/both?
- > Role of counsel assisting team
- > "Casting the net" for documents/witnesses
- > What expectations does the commission team have of the parties?



>> "Tooling up" lawyers representing the parties

- On your practice
- Client's business

Time Evaluation

Educate Client

- Resourcing people & docs
- Strategy forthcoming with info v "flying under the radar"?
- Not only legal issues balancing obligations and reputation
- Costs

- Documents they may call for
- How many witnesses?
- Best interest for client to retain expert(s)?

Engage Counsel Early



>> The Process - seeking leave

> Leave required

- > Open vs Not
 - Written, Oral or Both?
 - Tone & technology
- > Will leave be given?
 - Differences between commission v inquiry



>> The Process - practical considerations

Be Familiar With

Practice Directions

Document Management System Witnesses

Managing the human

Preparing statements

Atmosphere

Subject Matter

Relations Between Counsel Appearing & Counsel Team Assisting



>> The Process - relationship between counsel assisting and parties

- > Benefit for client by way of productive discussion with counsel assisting
 - Scope of notices to produce
 - Document management
 - Order of witnesses
- > From Commission team's point of view
 - Avoid interlocutory skirmishes which may impact timetable
 - May obtain by consensus something that would otherwise be inadmissible



>> The Process - witnesses

- > "Your" witnesses
 - Preparation detail of statements
 - Weight given to evidence lead vs not to lead
 - Calling own witness?
- > Witness of other party
 - Fairness Put things to witnesses, *Browne v Dunn*



>> The Process - expert evidence

- > Expert evidence in client's best interests?
 - Costs bourne by the party
 - Scope for negotiating commission to pay some costs?
- > Get a report
 - Compliance with UCPR/ Fed Court expert rules?
- > Seeking to have expert called and report tendered
- > Concurrent evidence
 - Trial vs Commission
 - Multiple non-experts giving concurrent evidence
- > What is genuinely in issue



>> Conclusion

Not a lot lawyers can do to protect client from broad coercive powers

"Tool up" early to mitigate pressure

Foster co-operative relationship with counsel assisting

Rules of evidence do not strictly apply BUT deploy it to maximise the weight given



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